

Proxy Form C. (For custodian)

Duty stamp
20 Baht

Written at

Date Month A.D.

(1) I/We,, Nationality:
No., Road:, Tambol/Sub district:
Amphoe/District:, Province:, Postal Code:

(2) As a shareholder of **Business Alignment Public Company Limited**,
holding a total of shares; and have the right to vote equal to votes as follow :
Ordinary share shares and have the right to vote equal to votes
Preference share shares and have the right to vote equal to votes

(3) Hereby appoint
1) age years Address no.
Road Tambol/Sub district Amphoe/District
Province Postal Code or
2) age years Address no.
Road Tambol/Sub district Amphoe/District
Province Postal Code or
3) age years Address no.
Road Tambol/Sub district Amphoe/District
Province Postal Code

Only one person as my/our representative to participate in and vote at the meeting of the 2023 Annual General Meeting of the Shareholders on Monday, April 10, 2023 at 2:00 p.m., at Conference Hall 1 Glowfish Sathorn Thani Building 2, 2nd Floor, Silom, Bang Rak, Bangkok 10500 or which may be postponed to any other date, time and place.

All acts undertaken by the proxy at the Meeting shall be treated as if they have been undertaken by myself/ourselves in all respects.

(4) In this meeting, I/We hereby intend to have the proxy vote as follows :

- ☐ The voting right in all the voting shares held by us is granted to the proxy.
- ☐ The voting right in part of the voting shares held by us is granted to the proxy as follows:
- ☐ Ordinary shares shares in total, which are entitled to cast votes; and
- ☐ Preference shares shares in total, which are entitled to cast votes; and
- Total votes

(5) hereby appoint a proxy to vote on my behalf in this meeting as follows.

Agenda 1 To consider and adopt the Minutes of the 2022 Annual General Meeting of Shareholders

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 2 To acknowledge the results of operations of the company during the past year.
(Agenda acknowledges No voting on this agenda).

Agenda 3 To consider and approve the audited Financial Statements for the year ended 31 December, 2022

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 4 To consider and approve the allocation of net profits as legal reserve

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 5 To consider and approve the dividend payment to the shareholders from the operating results for the year ended 31 December 2022 in the form of cash, and set the date to determine the shareholders' right to receive the dividend

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 6 To consider and approve the appointment of directors to replace the directors who will retire by rotation

- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

- ☐ Approve with appointment all team
☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

☐ Approve with partial of team as follows

6.1 Mr. Woodtipong Moleechad (Independent Director)

- ☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

6.2 Mr. Thanawat Lertwattanakarak (Independent Director)

- ☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

6.3 Mr. Voravid Silapusid (Director)

- ☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

Agenda 7 To consider and approve the remuneration of the directors and the sub-committees for the year 2023

- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

- ☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

Agenda 8 To consider and approve the appointment of auditor and the determination of remuneration of auditor for the year 2023

- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

- ☐ ApproveVotes
☐ DisapproveVotes
☐ AbstainVotes

Agenda 9 To consider and approve the amendment of the Company's objectives and the amendment to Clause 3 of the Company's Memorandum of Association regarding the objectives to be consistent with the amendments to the Company's objectives

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 10 To consider and approve the amendment to the Articles of Association of the Company

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

Agenda 11 To consider other business (if any)

☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion

☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows

☐ ApproveVotes

☐ DisapproveVotes

☐ AbstainVotes

(6) If the votes which the proxy casts on any agenda conflict with my/our specified instruction in this proxy, those votes are invalid and will be regarded as having not been cast by me/us in my/our capacity as the shareholder.

(7) If I/we have not expressed my/our intention with respect to votes in any item, or such intention is unclear or if the meeting takes into consideration any matters other than those specified above, including the amendment, alteration or addition of any facts, the proxy shall be entitled to consider and vote on my/our behalf in all respects as the proxy deems fit;

All acts undertaken by the proxy at the Meeting shall be treated as if they have been undertaken by myself/ourselves in all respects.

Signed:Grantor
()

Signed:Grantee
()

Signed:Grantee
()

Remark

1. This Form C. is used only if the shareholder whose name is in the shareholders' register is an offshore investor who appoints a local custodian in Thailand to keep his/her shares in the custody.
2. The necessary evidence to be enclosed with this proxy form is:
 - (1) The power-of-attorney granted by the shareholder to the custodian by which the custodian is appointed to sign the proxy form on the shareholder's behalf; and
 - (2) A certification that the authorised signatory of the proxy form is licensed to operate the custodial business.
3. A shareholder may grant a proxy to only one person. The number of shares held by a shareholder may not be divided into several portions and granted to more than one proxy in order to divide the votes.
4. As regards the agenda to appoint directors, the meeting may consider appointing the entire board or any director(s).
5. In case there is other business to be discussed in addition to those specified above, the grantor may make additional authorisation in the Attachment to Proxy Form C.

Supplement to Proxy Form C.

Appointment of Proxy as Shareholder of Business Alignment Public Company Limited

For the Meeting of the 2023 Annual General Meeting of the Shareholders on Monday, April 10, 2023 at 2:00 p.m., at Conference Hall 1 Glowfish Sathorn Thani Building 2, 2nd Floor, Silom, Bang Rak, Bangkok 10500 or which may be postponed to any other date, time and place.

- ☐ Item..... Subject.....
- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
- ☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows
- ☐ ApproveVotes
- ☐ DisapproveVotes
- ☐ AbstainVotes

- ☐ Item..... Subject.....
- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
- ☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows
- ☐ ApproveVotes
- ☐ DisapproveVotes
- ☐ AbstainVotes

- ☐ Item..... Subject.....
- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
- ☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows
- ☐ ApproveVotes
- ☐ DisapproveVotes
- ☐ AbstainVotes

- ☐ Item..... Subject.....
- ☐ (a) grant the proxy the right to consider and vote on my/our behalf at its own discretion
- ☐ (b) grant the proxy the right to vote in accordance with my/our intention as follows
- ☐ ApproveVotes
- ☐ DisapproveVotes
- ☐ AbstainVotes