

PROXY FORM C

(FOR FOREIGN SHAREHOLDER APPOINTING CUSTODIAN IN THAILAND TO KEEP AND SAFEGUARD SHARES)
PURSUANT TO NOTIFICATION OF DEPARTMENT OF BUSINESS DEVELOPMENT
RE: FORM OF PROXY (NO. 5) B.E. 2550

Duty stamp
of Baht 20

Made at

Date Month Year

(1) We Office Address at No.
Road, Sub-district /Kwaeng, District/Khet,
Province, Postcode, Country
acting as a Custodian for,
being a shareholder of **Business Alignment Public Company Limited**, holding a total of
..... shares and for which the shareholder is entitled to cast ...
votes as described below:

Ordinary shares in the amount of shares and the number of votes for which the
shareholder is entitled to cast is votes.

Preferred shares in the amount of - shares and the number of votes for which the
shareholder is entitled to cast is - votes.

(2) We hereby appoint

Mr./Mrs./Miss Age Years,
Residing at No., Road, Sub-district/Kwaeng,
District/Khet, Province, Postcode,
Country or

Mr./Mrs./ Miss Age Years,
Residing at No., Road, Sub-district/Kwaeng,
District/Khet, Province, Postcode,
Country or

Mr./Mrs./ Miss Age Years,
Residing at No., Road, Sub-district/Kwaeng,
District/Khet, Province, Postcode,
Country

as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting to be held at
14:00 hrs. on April 8, 2026, at the Conference Hall 1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom,
Bang Rak, Bangkok 10500, or on such other date and at such other time and venue as the Meeting may
be adjourned or changed to.

(3) We hereby authorize the Proxy to attend that Meeting and vote on our behalf as follows:

- to vote with all shares held and entitled to vote
- to partially vote as follows:
 - Ordinary shares in the amount of shares and the number of votes for which we are entitled to cast is votes.
 - Preferred shares in the amount of - shares and the number of votes for which we are entitled to cast is - votes.
- Total voting right votes

(4) We hereby authorize the Proxy to vote on our behalf at that Meeting as follows:

Agenda 1: To consider and certify the minutes of the 2025 Annual General Meeting

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 2: To consider and acknowledge the business operations of the Company for the year 2025

-This agenda item is only for acknowledgement, and no votes will be cast.-

Agenda 3: To consider and approve the Company's audited financial statements for the year ended December 31, 2025, with the auditor's report thereon

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 4: To consider and approve the payment of dividend

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 5: To consider and approve on the election of new directors to succeed those who will be retiring on completion of their terms

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - To elect the directors as a group
 - Approve.....votes Disapprove.....votes Abstain.....votes

- To elect each director individually
 1. Name of director: **Mr. Vipoota Trakulhoon**
 - Approve.....votes Disapprove.....votes Abstain.....votes
 2. Name of director: **Mr. Thanawat Lertwattanak**
 - Approve.....votes Disapprove.....votes Abstain.....votes
 3. Name of director: **Mr. Noppadol Suntanaphanich**
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 6: To consider and approve the remuneration for the Board of directors and directors who are members of the sub-committees

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 7: To consider and approve the appointment of an auditor and determination of its remuneration for the year 2026

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

Agenda 8: To consider any other appropriate business, if any

- (A) The Proxy may consider the matters and vote on my/our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on my/our behalf as follows:
 - Approve.....votes Disapprove.....votes Abstain.....votes

- (5) Any vote cast by the Proxy concerning any agenda item which is not as specified in this Proxy Form will be deemed incorrect and not be counted as a shareholder vote.
- (6) If we did not specify our intention to vote on any agenda item or the intention is not clearly specified or if there is an agenda item considered at the Meeting other than those specified above or if there is any change or amendment to any facts, the Proxy is authorized to consider the matters and vote on our behalf as the Proxy deems appropriate in all respects.

Any act performed by the Proxy at the Meeting shall be deemed to have been done by us in all respects except for a vote of the Proxy which is not in accordance with this Proxy Form.

Signed Shareholder
(.....)

Signed The Proxy
(.....)

Signed The Proxy
(.....)

Signed The Proxy
(.....)

Note:

1. This Proxy Form C applies only for the shareholders listed in the share register as foreign investors appointing the custodian in Thailand to keep and safeguard shares.
2. The following documents must be attached to this Proxy Form:
 - (a) a Power of Attorney from the shareholder authorizing the custodian to sign the Proxy Form on the shareholder's behalf.
 - (b) a letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
3. A shareholder appointing a Proxy must authorize only one proxy to attend the Meeting and vote on his/her behalf. A shareholder may not split its votes between proxies.
4. For the agenda item relating to election of directors, the shareholder may elect the directors as a group or elect each director individually.
5. If there are agenda items other than those specified above, the shareholder may use the annex to the Proxy Form (Form C) attached.

ANNEX TO PROXY FORM C

Granting of power to a proxy as a shareholder of **Business Alignment Public Company Limited**

The 2026 Annual General Meeting is scheduled to be held at 14:00 hrs. on April 8, 2026, at the Conference Hall 1, Glowfish, Sathorn Thani Building 2, 2nd Floor, Silom, Bang Rak, Bangkok 10500, or on such other date and at such other venue and time as the Meeting may be adjourned or changed to.

Agenda No. Re:

- (A) The Proxy may consider the matters and vote on our behalf, as the Proxy deems appropriate in all respects.
- (B) The Proxy may consider the matters and vote on our behalf as follows:
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